2 3 3 4 5 5 6 4 7	Introduction; Oil & Gas EPC Market Trend & ProspectScheduling Introduction and Simulations (4-D; 5-D)EPC Development History - Disciplinary ProcessesEPC Contractor's Risks & Delivery VariationsScheduling Applications with Resource AllocationOffshore Plant Projects Development and RisksPOSTECH 현지학습 (1 Week)실습 P6 (CPM Programming) Introduction실습 P6 (CPM Programming) Applications실습 P6 (CPM Programming) Risk Modules- Monte Carlo	 EPC Challenges & Risks Scheduling & Monitoring EPC Challenges & Risks EPC Challenges & Risks Scheduling & Monitoring Offshore EPC Technology Scheduling & Monitoring Scheduling & Monitoring
3 4 4 5 5 5 6 7 7 6 9 6 100 1	EPC Development History - Disciplinary Processes EPC Contractor's Risks & Delivery Variations Scheduling Applications with Resource Allocation Offshore Plant Projects Development and Risks POSTECH 현지학습 (1 Week) 실습 P6 (CPM Programming) Introduction 실습 P6 (CPM Programming) Applications	EPC Challenges & Risks EPC Challenges & Risks Scheduling & Monitoring Offshore EPC Technology Scheduling & Monitoring
4 5 6 7 8 9 10 11	EPC Contractor's Risks & Delivery Variations Scheduling Applications with Resource Allocation Offshore Plant Projects Development and Risks POSTECH 현지학습 (1 Week) 실습 P6 (CPM Programming) Introduction 실습 P6 (CPM Programming) Applications	EPC Challenges & Risks Scheduling & Monitoring Offshore EPC Technology Scheduling & Monitoring
5 6 7 8 9 10 111	Scheduling Applications with Resource Allocation Offshore Plant Projects Development and Risks POSTECH 현지학습 (1 Week) 실습 P6 (CPM Programming) Introduction 실습 P6 (CPM Programming) Applications	Scheduling & Monitoring Offshore EPC Technology Scheduling & Monitoring
6 7 8 9 10 111	Offshore Plant Projects Development and Risks POSTECH 현지학습 (1 Week) 실습 P6 (CPM Programming) Introduction 실습 P6 (CPM Programming) Applications	Offshore EPC Technology Scheduling & Monitoring
7	POSTECH 현지학습 (1 Week) 실습 P6 (CPM Programming) Introduction 실습 P6 (CPM Programming) Applications	Scheduling & Monitoring
7 8 9 10 11	실습 P6 (CPM Programming) Introduction 실습 P6 (CPM Programming) Applications	
8 9 10 11	실습 P6 (CPM Programming) Applications	
9 10 11		Scheduling & Monitoring
10 11	실습 P6 (CPM Programming) Risk Modules- Monte Carlo	
11		Scheduling & Monitoring
	EPC Security (Bonds) & Performance Requirements	PM Process & Knowledge
12	실습 Decision Suite (@RISK): Risk Assessment Tools	Risks & Mitigation
16	PF EPC Bankability Rerquirements	EM-PM-MM Collaboration
13		PM Process & Knowledge
14	실습 AHP (Analytical Hierarchy Process): Expert Choice	Risks & Mitigation
15	EPC FEED Quality-Verification & Performance	Contract Management
16	Negotiation Leadership for EPC Megaprojects	Disputes & Negotiation
17	PM/PL의 갈등조정과 가치창출 리더십	Disputes & Negotiation
	POSCO 견학 (2 hours)	
18	사례연구-1: Process Plant Contracts - DLAP (a)	사례연구
19	사례연구-1: Process Plant Contracts - DLAP (b)	사례연구
20	Cost Estimate and Control & EVMS	PF-Economics-Cost
21	사례연구-1: Process Plant Contracts- DLAP (c)	사례연구
22	Project Financing Arrangement for EPC Projects	PF-Economics-Cost
23	Engineering Economics and Feasibility Studies	PF-Economics-Cost
24	PM Leadership & Communication Skills	PM Process & Knowledge
25	PM Knowledge & Process: Global PM Standards	PM Process & Knowledge
26	평가-1: (QZ & Acronym Review)	Review & Evaluation
27	PM Knowledge & Process: EVMS & Risks Practices	PM Process & Knowledge
28	Offshore Topside Engineering Process: Management Issues	Offshore EPC Technology
29	PMBOK Process & Knowledge: EPC Applications	PF-Economics-Cost
30	PMBOK Process & Knowledge: Global Standards	EPC Liability 및 대응
31	Project Manager's Knowledge for PMBOK Guide (PMP Qs)	PM Process & Knowledge
32	사례연구-2: FEED/EPC Pro-forma Contract: PertoB ITB (a)	사례연구
33	Oil & Gas EPC Case Studies Update (I-E-P)	Offshore EPC Technology
34	사례연구-2: FEED/EPC Pro-forma Contract: PetroB ITB (b)	사례연구
35	EPC Project Contracts Interface & Stakeholders Interaction	EPC Liability 및 대응
36	International EPC Contracts Management (1)	Contract Management
37	International EPC Contracts Management (2)	Contract Management
38	EPC Liabilities (Liquidated Damages): History & Development	EPC Liability 및 대응
39	International EPC Contracts: PM Communication Writing	Contract Management
40	EPC Liability- Damages Interaction (Contractor's Concern)	Contractor Liability 및 대용
41	EPC Contract Management: Disputes Resolution	Contract Management
42	Action-Learning: EPC Global Leader Strategies	사례연구
43	평가-2: (QZ) & Review	Review & Evaluation
44	EPC Contractor's Liability Response Logics & Strategies	Contractor Liability 및 대용
45	과정 정리 (EPC 대응책 PT) 및 수료식	